



DOE/SC CD-2/3 Review

of the

LHC CMS Detector Upgrade Project

Fermi National Accelerator Laboratory

August 5-7, 2014

Kurt Fisher

Committee Chair

Office of Science, U.S. Department of Energy

http://www.science.doe.gov/opa/



ENERGY DOE Executive Session SCIENCE



DOE EXECUTIVE SESSION AGENDA

Tuesday, August 5, 2014–Wilson Hall, in the Comitium

8:00 a.m.	DOE Executive Session	K. Fisher
8:05 a.m.	Program Perspective	M. Procario/T. Lavine
8:10 a.m.	Federal Project Director Perspective	P. Carolan
8:15 a.m.	Questions	

Project and review information is available at:

http://www.fnal.gov/directorate/OPMO/Projects/USCMS/DOERev/20140805/review.html



Pepin Carolan, DOE/FSO

Review Committee Participants



Kurt Fisher, DOE/SC, Chairperson

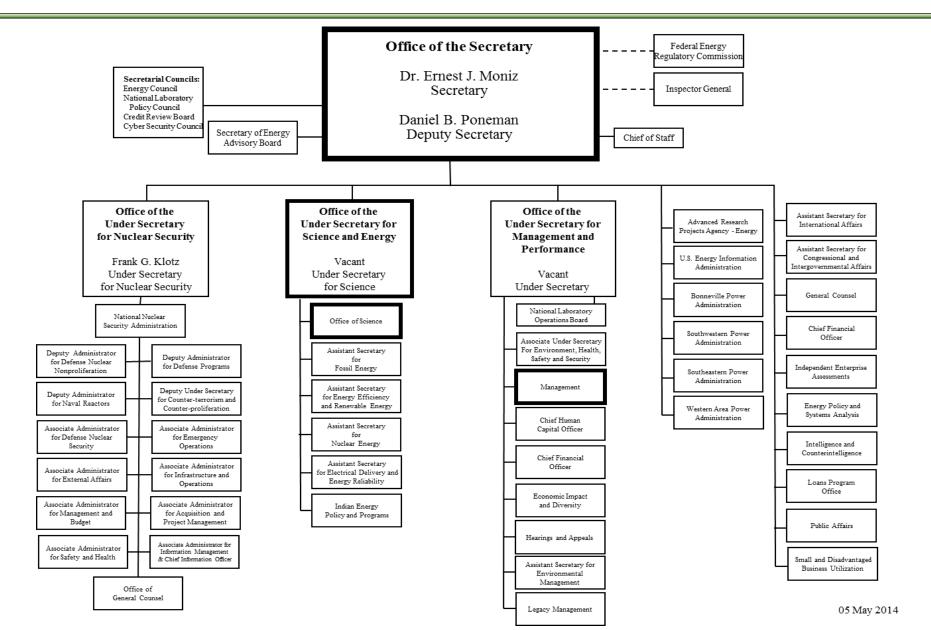
SC1 HCal—Hadron Calorimeter (WBS 1.2)	SC2 Forward Pixel Detector (WBS 1.3)	SC3 Level 1 Trigger (WBS 1.4)
* Jim Proudfoot, ANL	* Jim Brau, Oregon	* Charlie Young, SLAC
Jim Pilcher, U of Chicago	Marina Artuso, Syracuse	Kevin Pitts, U of Illinois
	Maurice Garcia-Sciveres, LBNL	Bill Ashmanskas, U of Penn
SC4	SC5	
Cost and Schedule	Project Management (WBS 1.1)	
* Frank Gines, DOE/ASO	* Michael Levi, LBNL	 -
Penka Novakova, BNL	Mark Palmer, FNAL	
Gail Penny, DOE/BHSO	Rob Roser, FNAL	
Observers		LEGEND
Jim Siegrist, DOE/SC		SC Subcommittee
Mike Procario, DOE/SC		* Chairperson
Simona Rolli, DOE/SC		

Count: 15 (excluding observers)



DOE Organization

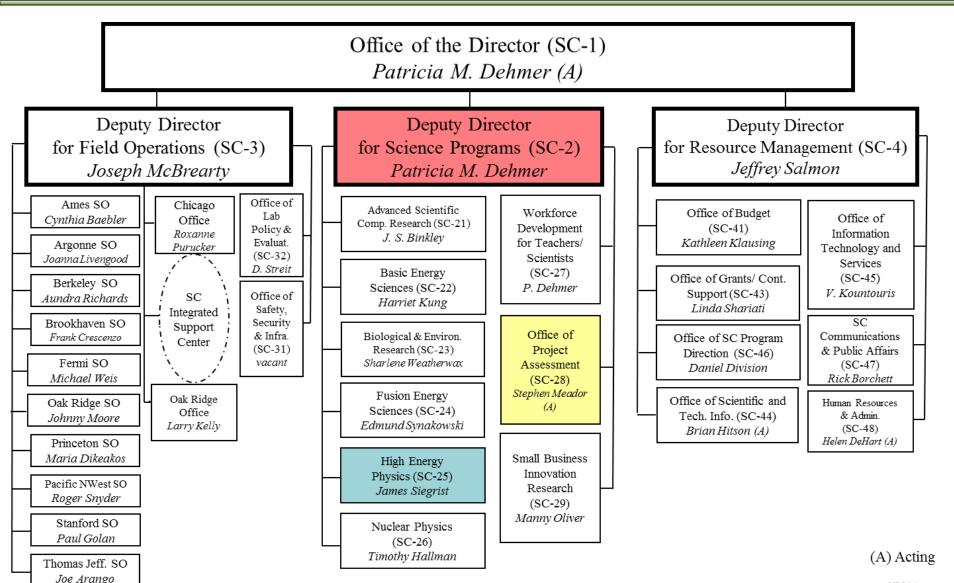






SC Organization







Charge Questions



- 1. Do the proposed technical design and associated implementation approach satisfy the performance requirements? Are the CD-4 goals well defined?
- 2. Performance Baseline: Is the cost estimate and schedule consistent with the plan to deliver the technical scope with the stated performance? Is the contingency adequate for the risk?
- 3. Final Design: Is the design sufficiently mature so that the project can continue with procurement and fabrication? Baseline Cost and Schedule: Are the current project cost and schedule projections consistent with the approved baseline cost and schedule? Is the contingency adequate for the risks?
- 4. Are the management structure and resources adequate to deliver the proposed final design within the baselines as identified in the PEP?
- 5. Is the documentation required by DOE Order 413.3B for CD-2 and CD-3 complete?
- 6. Are ES&H aspects being properly addressed given the project's current stage of development?



Agenda



Tuesday, August 5, 2014—Wilson Hall, in the Comitium

8:00 am 9:00 am	DOE Executive Session	
9:10 am	Project Overview and Conceptual Design (WBS 1.1)	
10:00 am	Break	
10:20 am	HCAL Project (WBS 1.2)	TBD
11:00 am	Pixel Project (WBS 1.3)	
11:40 am	Trigger Project (WBS 1.4)	TBD
12:20 pm	Lunch	
1:00 pm	Subcommittee Breakout Sessions	
	Management	
	—HCAL	
	—Pixel	
	—Trigger	
3:30 pm	Break	
4:00 pm	Subcommittee Executive Session	
5:00 pm	DOE Full Committee Executive Session	K. Fisher
6:30 pm	Adjourn	



Agenda (cont'd)



Wednesday, August 6, 2014

8:00 am	Subcommittee Breakout Sessions		
10:15 am	Drill Downs and CAM Interviews		
12:15 pm	Lunch		
1:00 pm	Drill Downs and CAM Interviews (cont'd)		
2:00 pm	Response to Questions		
3:30 pm	Subcommittee Executive Session/Report Writing		
4:30 pm	DOE Full Committee Executive Session	K. Fisher	
6:00 pm	Adiourn		

Thursday, August 7, 2014

8:00 am	Committee Report Writing
10:30 am	DOE Full Committee Executive Session Dry RunK. Fisher
12:30 pm	Lunch
1:30 pm	Closeout Presentation
2:30 pm	Adjourn



Report Outline/Writing Assignments



Executive SummaryFisher*				
1.	1. Introduction		Rolli*	
2.	2. Technical Status (Charge Questions 1, 2, 3, 5)			
	2.1	Hadro	n Calorimeter (WBS 1.2)	Proudfoot*/SC 1
		2.1.1	Findings	
		2.1.2	Comments	
		2.1.3	Recommendations	
	2.2	Forwa	rd Pixel Detector (WBS 1.3)	Brau*/SC 2
	2.3	Level	1 Trigger (WBS 1.4)	Young*/SC 3
3.	3. Cost and Schedule (Charge Questions 2, 3, 5)		Gines*/SC 4	
4.	4. Project Management (Charge Question 2, 3, 4, 5, 6)		Levi*/SC 5	

*Lead SC Subcommittee





Closeout Presentation

and Final Report

Procedures



Format: Closeout Presentation



(Use PowerPoint / No Smaller than 18 pt Font)

2.1 Use Section Number/Title corresponding to writing assignment list.

List Review Subcommittee Members

List Assigned Charge Questions and Review Committee Answers

2.1.1 Findings – What the project told us

In bullet form, include your account of factual technical, cost, schedule, and management. Information provided/presented by the Project

2.1.2 Comments – What we think about what the project told us

• In bullet form, include your assessment of project status (observations, concerns, feedback, suggestions, etc.) based on the findings. This section carries more emphasis than the Findings, but does not require an action as do the Recommendations. Do not number your comments.

2.1.3 Recommendations – What we think the project needs to do

1. Beginning with an action verb, provide a brief, concise, and clear statement with a due date.

2.



Format: Final Report



(Use MS Word / 12pt Font)

- 2.1 Use Section Number/Title corresponding to writing assignment list.
- 2.1.1 Findings What the project told us

Include a brief narrative description of technical, cost, schedule, and management information provided by the project. Each subcommittee will emphasize their area of responsibility.

2.1.2 Comments – What we think about what the project told us

Descriptive material assessing the findings and making observations and conclusions based on the findings. In addition, the committee's answer to the charge questions should be contained within the text of the Comments Section. Do not number your comments.

- 2.1.3 Recommendations What we think the project needs to do
- 1. Beginning with an action verb, provide a brief, concise, and clear statement with a due date.
- 2.
- **3.**

Please Note: Recommendations are approved by the full committee and presented at the review closeout briefing.

Recommendations SHOULD NOT be changed or altered from the closeout report to the Final Report.



Expectations



• Present closeout reports in PowerPoint.

• Forward your sections for each review report (in MSWord format) to Casey Clark, casey.clark@science.doe.gov,

by Monday, August 11, 8:00 a.m. (EDT).





Closeout Report on the DOE/SC CD-2/3 Review of the

LHC CMS Detector Upgrade Project

Fermi National Accelerator Laboratory

August 5-7, 2014

Kurt Fisher

Committee Chair

Office of Science, U.S. Department of Energy

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2.1 Hadron Calorimeter (WBS 1.2)

J. Proudfoot, ANL / Subcommittee 1



- 1. Do the proposed technical design and associated implementation approach satisfy the performance requirements? Are the CD-4 goals well defined?
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- 5. Is the documentation required by DOE Order 413.3B for CD-2 and CD-3 complete?
 - Findings
 - Comments
 - Recommendations



2.2 Forward Pixel Detector (WBS 1.3)

SCIENCE

J. Brau, Oregon / Subcommittee 2

- 1. Do the proposed technical design and associated implementation approach satisfy the performance requirements? Are the CD-4 goals well defined?
- 2. Performance Baseline: Is the cost estimate and schedule consistent with the plan to deliver the technical scope with the stated performance? Is the contingency adequate for the risk?
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- 5. Is the documentation required by DOE Order 413.3B for CD-2 and CD-3 complete?
 - Findings
 - Comments
 - Recommendations



2.3 Level 1 Trigger (WBS 1.4)

C. Young, SLAC / Subcommittee 3



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 - Findings
 - Comments
 - Recommendations



3. Cost and Schedule F. Gines, DOE/ASO / Subcommittee 4



- 2. Performance Baseline: Is the cost estimate and schedule consistent with the plan to deliver the technical scope with the stated performance? Is the contingency adequate for the risk?
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- 5. Is the documentation required by DOE Order 413.3B for CD-2 and CD-3 complete?

- Findings
- Comments
- Recommendations



3. Cost and Schedule



F. Gines, DOE/ASO / Subcommittee 4

PROJECT STATUS			
Project Type	e MIE / Line Item / Cooperative Agreement		
CD-1	Planned:	Actual:	
CD-2	Planned:	Actual:	
CD-3	Planned:	Actual:	
CD-4	Planned:	Actual:	
TPC Percent Complete	Planned:%	Actual:%	
TPC Cost to Date			
TPC Committed to Date			
TPC			
TEC			
Contingency Cost (w/Mgmt Reserve)	\$	% to go	
Contingency Schedule on CD-4b	months		
CPI Cumulative			
SPI Cumulative			



4. Project Management M. Levi, LBNL / Subcommittee 5



- 2. Performance Baseline: Is the cost estimate and schedule consistent with the plan to deliver the technical scope with the stated performance? Is the contingency adequate for the risk?
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- Findings
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